

INVESTOR PRESENTATION



Q2 2026

∟REJLERS

REJLERS AT A GLANCE

WHO WE ARE

Rejlers is one of the Nordic region's leading engineering consultancies. Founded in 1942, we are home to around 3,600 learning minds with cutting-edge expertise in energy transition, industry transformation and future-proofing communities. We are a catalyst for our clients' business success and their progress towards tomorrow's sustainable society.

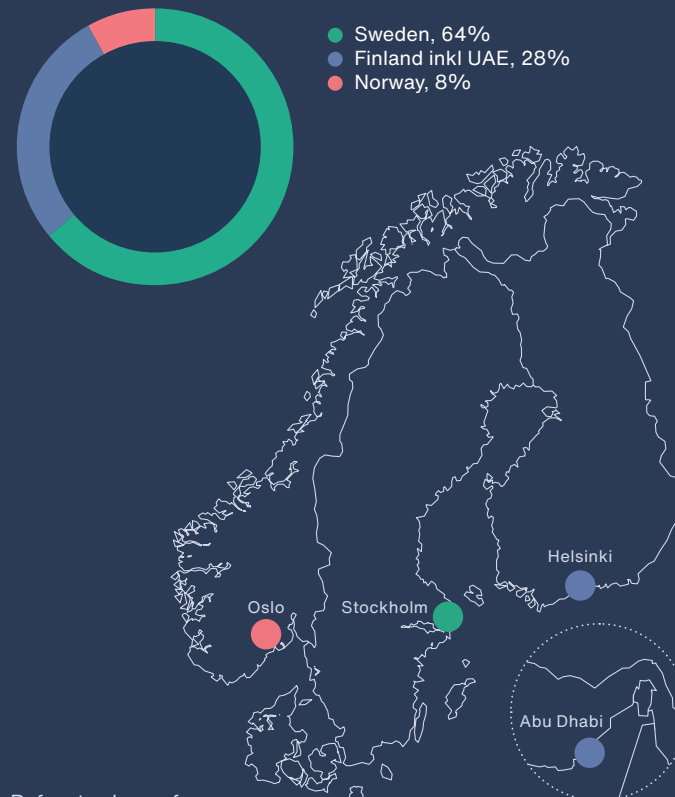
WHERE WE ARE

Rejlers operates in Sweden, Finland, Norway and the United Arab Emirates (Abu Dhabi). Present in more than 80 locations across these countries, we are always close to our clients and combine local expertise with crossborder collaboration.

OUR CUSTOMER OFFERING

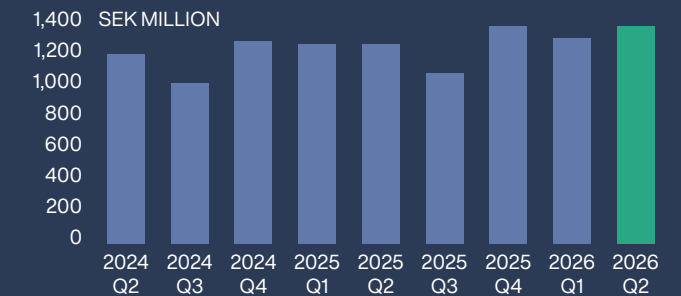
- To accelerate value and profitability
- To catalyze our customers' transformation within the Energy transition, Industry transformation and by futureproofing communities
- To contribute with knowledge and innovation
- To transform business by being the engine in the project

NET SALES DISTRIBUTION

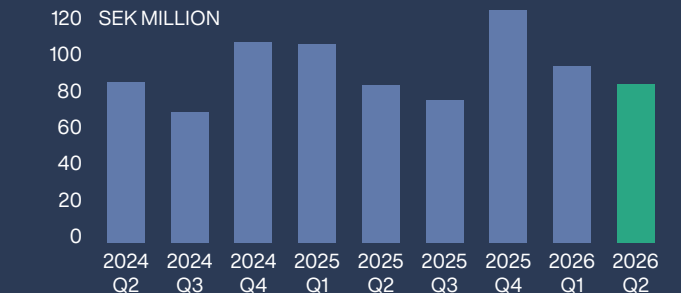


Refers to share of net sales Q2 2026

NET SALES DEVELOPMENT



EBITA DEVELOPMENT



OPERATIONAL HIGHLIGHTS Q2 2026



1,313.6

Net sales: SEK 1,313.6 million (1,200.4), + 9.4%

82.1

EBITA: SEK 82.1 million (81.6)

3

3 acquisitions in 3 countries during the first half of 2026

2030

Sustainable business strategy aiming for 2030

1.5 %

Organic growth excl currency effects, 1.5% (5.7)

6.3 %

EBITA margin: 6.3% (6.8)

11 %

Strong organic growth in Sweden



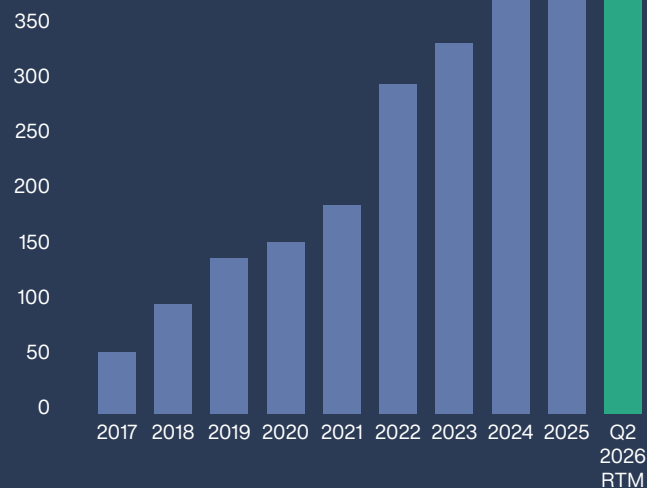
The transformation continues

REJLERS 8 YEARS

EBITA, RTM

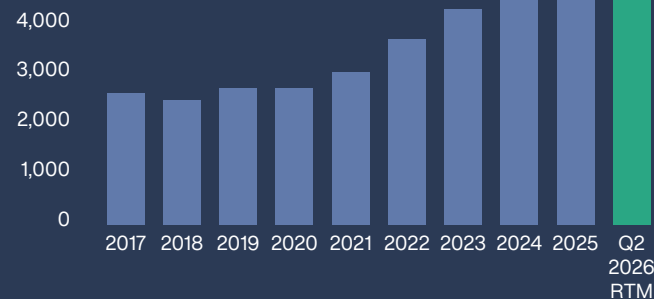
367.0 SEK M

400 SEK MILLION



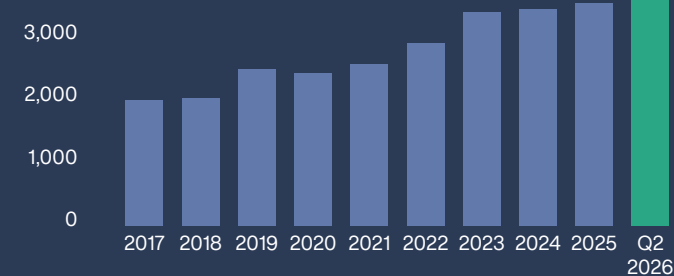
NET SALES, RTM
4,894.5 SEK M

5,000 SEK MILLION



EMPLOYEES
3,569

4,000 NUMBER



FINANCIAL HIGHLIGHTS

REJLERS GROUP

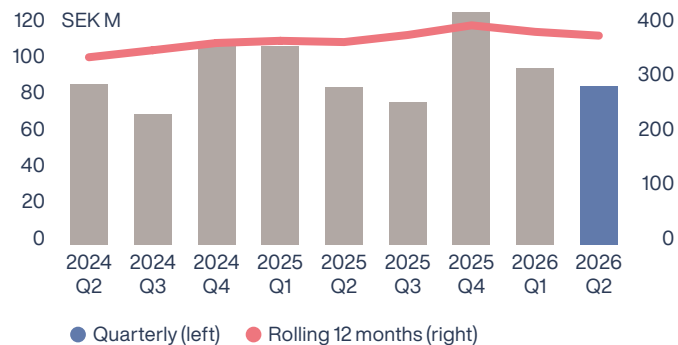
APR-JUN 2026

- Net sales SEK 1,313.6 million (1,200.4), + 9.4%
- EBITA SEK 82.1 million (81.6)
- EBITA margin 6.3% (6.8)
- EBITA, excl. project Norrsken, SEK 88.1 million, EBITA margin 6.7%
- Earnings per share before dilution SEK 1.21 (1.74)

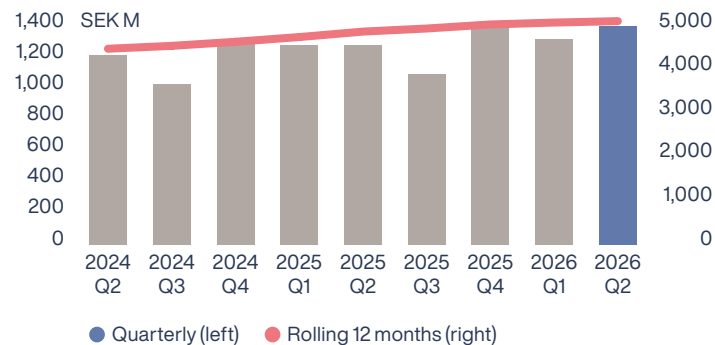
JAN-JUN 2026

- Net sales SEK 2,555.2 million (2,401.7), + 6.4%
- EBITA SEK 173.4 million (184.1)
- EBITA margin 6.8% (7.7)
- EBITA, excl. project Norrsken, SEK 191.4 million, EBITA margin 7.5%
- Earnings per share before dilution SEK 3.41 (4.63)

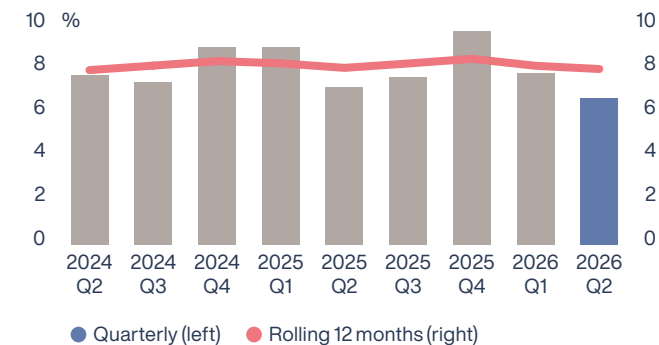
EBITA



NET SALES



EBITA MARGIN



FINANCIAL HIGHLIGHTS

REJLERS SWEDEN

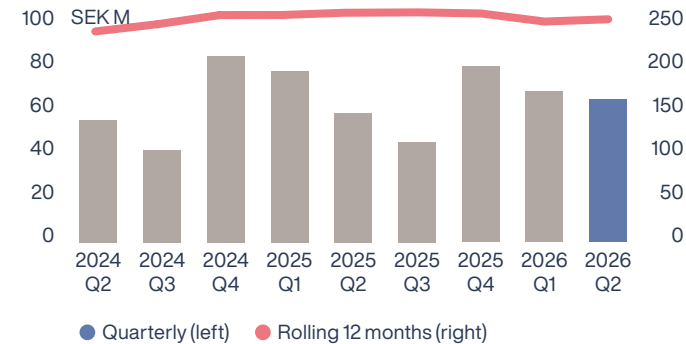
APR-JUN 2026

- Net sales SEK 858.5 million (746.4)
- EBITA SEK 61.6 million (55.6)
- EBITA margin 7.2% (7.4)

JAN-JUN 2026

- Net sales SEK 1,659.5 million (1,488.5)
- EBITA SEK 126.6 million (129.3)
- EBITA margin 7.6% (8.7)

EBITA



FINANCIAL HIGHLIGHTS

REJLERS FINLAND

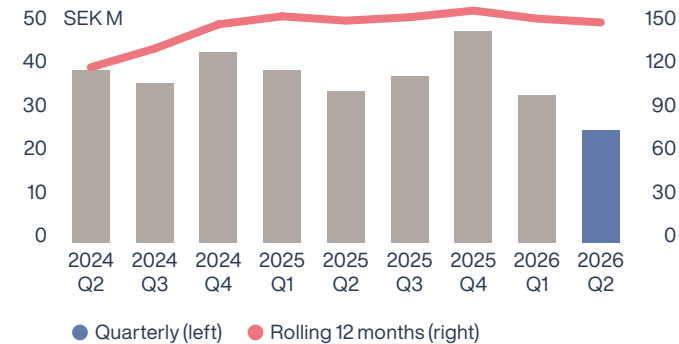
APR-JUN 2026

- Net sales SEK 360.6 million (373.4)
- EBITA SEK 24.2 million (32.6)
- EBITA margin 6.7% (8.7)

JAN-JUN 2026

- Net sales SEK 715.6 million (758.4)
- EBITA SEK 55.9 million (69.8)
- EBITA margin 7.8% (9.2)

EBITA



FINANCIAL HIGHLIGHTS

REJLERS NORWAY

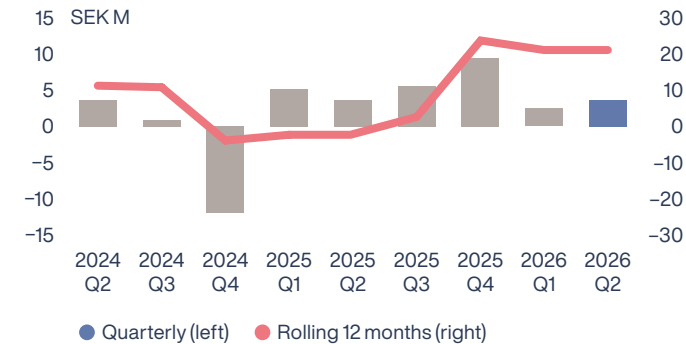
APR-JUN 2026

- Net sales SEK 107.2 million (98.7)
- EBITA SEK 3.4 million (3.4)
- EBITA margin 3.2% (3.4)

JAN-JUN 2026

- Net sales SEK 205.8 million (190.5)
- EBITA SEK 5.7 million (8.2)
- EBITA margin 2.8% (4.3)

EBITA



THANK YOU!